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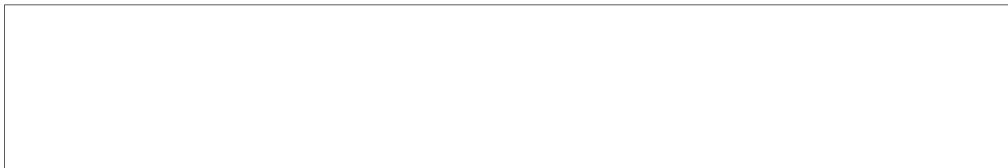
Organization and Role in the CommunityIntroduction

The work of MPRRD centers on an appropriate balance of community-wide resource allocations consistent with National Foreign Intelligence Program requirements. It is the only staff element in the intelligence community charged with the responsibility for overview of total resources. The main work of MPRRD is a never ending cycle of planning guidance, program development and review, budget formulation and review culminating in the DCI's resource recommendations to the President and starting over again for the next year's cycle. MPRRD is charged by the D/DCI/IC with responsibility for immediate support to the DCI on individual matters of program development and evaluation, resource analysis and research, and management planning for the intelligence community. In addition, MPRRD is responsible for creating and managing systems to evaluate the performance of the intelligence community.

Organization

The MPRRD,
(current T/O), is organized as follows:

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Operating experience over the past year indicates the division should probably be reorganized into two branches (see attachment). The proposed organization offers several advantages because it

- is consistent with the actual work flow
- is less bureaucratic
- integrates planning into the program review and budget function
- facilitates coordination and control of overlapping tasks
- allows greater flexibility in using secretarial personnel
- provides opportunity for strengthening Division performance at a reduced manpower level

With this reorganization, MPRRD can reduce its Manning level to



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Workload

The following are the major functions and tasks of MPRRD.

- a. Prepare the DCI's National Foreign Intelligence Program and Budget Recommendations
 - Outline community resource requirements
 - Present the DCI's evaluation of community output against resources
 - Describe the management of the community
 - Identify and report issues that merit Presidential attention
- b. Participate in the development and preparation of the DCI's annual report to the President on the Intelligence Community
- c. Provide direct assistance to the DCI in annual program and budget reviews, semi-annual ExCom sessions, and quarterly IRAC meetings
 - Chair the IRAC Working Group
 - Support the DCI in the work of USIB, NSCIC, and PFIAB as appropriate
- d. Participate in the improvement of intelligence advisory and policy mechanisms--USIB, IRAC, NSCIC, and R&D Council including community planning processes, product output, and resource utilization against DCI objectives
- e. Establish and continually improve systems and methods to relate intelligence requirements and substance to resources
 - Participate in the formulation of the DCI perspectives for intelligence and community objectives
 - Design and manage a system for evaluating the community's performance against the KIQs
- f. Serve as the focal point for DCI planning activity for the community
 - Draft and circulate guidance papers
- g. Operate, maintain, update and improve the community's consolidated intelligence resources information system (CIRIS)

- Issue the annual data call
 - Respond to information requests
 - Provide advice and assistance to CIRIS users
 - Participate in the development of data handling and management information systems of community interest
- h. Perform analyses of community performance, use of resources, and out-year resource requirements
- Identify and define issues of importance in the 2-5 year future--including budgetary factors and trends of consequence to the community
- i. Provide staff support to the DCI in presenting his program and budget to Congress
- Prepare the DCI's presentations to the four authorities and appropriations committees of Congress
 - Accompany the DCI for back-up as appropriate
 - Assist in responding to Congressional requests for community resource and management information
- j. Maintain continuous liaison with DOD/ASD(I), CIA, State, OMB and Program Managers in preparation of planning and fiscal guidance for intelligence programs
- k. Develop and establish mid- and longer-term planning criteria for promulgation to community managers in consonance with DCI perspectives for intelligence
- l. Take a leading role in coordinating the Intelligence Community's efforts to plan on a five-year basis in anticipation of a Congressional requirement to submit five-year budget requests
- m. Participate in the evaluation and rationalization of requirements and priorities procedures of the community to ensure proper attention to matters which truly affect major national interests and to eliminate unnecessary duplication of collection and production efforts

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